

RECEIVED

ARTICLE 3. PARTIES TO THE AGREEMENT

'95 MAR -3 2000

The Members of the Association (members) are:

FEDERAL MARITIME

TROPICAL SHIPPING &  
CONSTRUCTION CO., LTD.  
821 Avenue "E"  
Riviera Beach, Florida 33404  
Nationality: Bahama

TECMARINE LINES, INC.  
9900 N.W. 25th Street  
Miami, Florida 33172  
Nationality: Florida, USA

BERNUTH LINES, LTD.  
3201 N.W. 24th Street Road  
Miami, Florida 33142  
Nationality: Grand Cayman

CROWLEY AMERICAN TRANSPORT, INC  
9487 Regency Square Blvd.  
P.O. Box 2110  
Jacksonville, FL 32203-2110  
Nationality: Delaware, USA

INTERLINE CONNECTION, INC.  
NR. 22 Le Village  
Rue Du General de Gaulle  
Marigot, St. Martin, French West Indies  
Nationality: Puerto Rico

NPR, INC.  
212 Fernwood Avenue  
Edison, New Jersey 08818  
Nationality: Delaware, USA

SEABOARD MARINE, LTD.  
3401-A N.W. 72nd Avenue  
Miami, Florida 33122  
Nationality: Liberia

SEAFREIGHT LINE, LTD.  
7379 N.W. 31st Street  
Miami, Florida 33122  
Nationality: Florida, USA

CARI FREIGHT SHIPPING CO. LTD.  
3625 N.W. 82nd Avenue, Suite 204  
Miami, Florida 33166  
Nationality: Jamaica

COMPAGNIE GENERALE MARITIME  
22 Quai Gallieni  
92150 Suresnes, France  
Nationality: France

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French West Indies  
Nationality: Puerto Rico

~~PUERTO RICO MARITIME  
—SHIPPING AUTHORITY  
Raritan Plaza One  
Raritan Center  
Edison, New Jersey 08837  
Nationality: Puerto Rico~~

NPR, INC.  
212 Fernwood Avenue  
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ARTICLE 8. VOTING PROCEDURES

Decisions reached under this Agreement shall be by mutual agreement of all members entitled to vote, it being fully understood that no member is required to adhere, other than voluntary, to any decision reached. A member of a voting Section as defined herein not providing an active service to an Island within that Section, will not be entitled to vote on any matter relating to that Island during the period of the member's nonservice. Any discussions between or among any two or more members of a voting Section in which they are entitled to vote, in which agreements are reached, shall be by mutual agreement of those members participating, it being fully understood that no member is required to adhere, other than voluntary, to any decision reached.

The Association voting section membership is:

Section 1 (Leeward/Windward Islands to/from Continental United States)

Tropical Shipping & Construction Co., Ltd.  
Crowley American Transport, Inc.  
NPR, Inc.  
Tecmarine Lines, Inc.  
Bernuth Lines, Ltd.  
Seaboard Marine, Ltd.  
Compagnie Generale Maritime  
Cari Freight Shipping Co. Ltd.

Section 2 (Barbados to/from Continental United States)

Tropical Shipping & Construction Co., Ltd.  
Crowley American Transport, Inc.  
Tecmarine Lines, Inc.  
Bernuth Lines, Ltd.  
Seaboard Marine, Ltd.  
Cari Freight Shipping Co. Ltd.

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The Association voting section membership is:

Section 1 (Leeward/Windward Islands to/from Continental United States)

Tropical Shipping & Construction Co., Ltd.  
Crowley American Transport, Inc.  
~~Puerto Rico Maritime Shipping Authority~~  
NPR, Inc.  
Tecmarine Lines, Inc.  
Bernuth Lines, Ltd.  
Seaboard Marine, Ltd.  
Compagnie Generale Maritime  
Cari Freight Shipping Co. Ltd.

Section 2 (Barbados to/from Continental United States)

Tropical Shipping & Construction Co., Ltd.  
Crowley American Transport, Inc.  
Tecmarine Lines, Inc.  
Bernuth Lines, Ltd.  
Seaboard Marine, Ltd.  
Cari Freight Shipping Co. Ltd.

IN WITNESS WHEREOF, the Members have executed these revisions to Article 3 as of the  
3 Day of MARCH 1995.

TROPICAL SHIPPING & CONSTRUCTION  
CO., LTD.

By: Philip Busby  
Philip F. Busby  
Executive Director

TECMARINE LINES, INC.

By: Philip Busby  
Philip F. Busby  
Executive Director

BERNUTH LINE, LTD.

By: Philip Busby  
Philip F. Busby  
Executive Director

CROWLEY AMERICAN TRANSPORT, INC

By: Philip Busby  
Philip F. Busby  
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Executive Director

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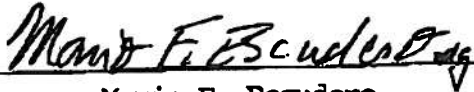
CARI FREIGHT SHIPPING CO. LTD.

By: Philip Busby  
Philip F. Busby  
Executive Director

**CARIBBEAN SHIPOWNERS ASSOCIATION  
FMC Agreement No. 202-010979-25**

In witness Whereof, the member has caused this agreement to be  
executed below by its duly authorized representative this 3rd day of  
March, 1995.

On Behalf of NPR, INC.



Name: Mario F. Escudero  
Title: Vice President and General Counsel, NPR, Inc.

# T.S.I.

## TRANSPORTATION SERVICES, INC.

Suite 414  
Galleria Professional Building  
915 Middle River Drive  
Fort Lauderdale, FL 33304-3598

Telephone (305) 561-1768  
FAX (306) 566-6226

### FMC LETTER OF AUTHORITY DELEGATION OF AUTHORITY TO FILE FMC TARIFFS & RELATED DOCUMENTS *(In Accordance with 46 CFR 514.4(d))*

DATE: March 3, 1995

CARRIER: NPR, INC.

ADDRESS: 212 Fernwood Avenue

CITY, STATE, ZIP: Edison, New Jersey 08818

PHONE NUMBER: (908) 225-5036

FAX NUMBER: (908) 2255728

This is to certify that Transportation Services, Inc., located at 915 Middle River Drive, Suite 414, Fort Lauderdale, FL 33304-3598, is hereby authorized to file in accordance with 46 CFR 514.4(d) for the undersigned's name, place and stead. The undersigned delegates authority to Transportation Services, Inc. to create/modify/review/authorize/transmit and retrieve tariff data as it pertains to the Caribbean Shipowners Association.

All filings and amendments made by Transportation Services, Inc., pursuant to this delegation of Authority are to be considered official filings of the Carrier or Conference named when tendered for ATFI filing with the Federal Maritime Commission.

Name: Mario F. Escudero

Title: Vice President and General Counsel, NPR, Inc.

Signature: *Mario F. Escudero*  
rdg

**NPR, Inc.**

P.O. BOX 3170, 212 FERNWOOD AVENUE, EDISON, NEW JERSEY 08818 • (908) 225-5036 • FAX (908) 225-5728

March 2, 1995

BY FAX and FEDEX Fax No. (305) 948-3650

Dana Gonzalez, Administrator  
Caribbean Shipowners Association  
915 Middle River Drive, Suite 600  
Ft. Lauderdale, FL 33304

Dear Ms. Gonzalez:

This is to advise you that the Puerto Rico Maritime Shipping Authority (PRMSA) has entered into an agreement of purchase and sale with NPR, Inc. under which NPR, Inc. will acquire and operate substantially all of PRMSA's assets. Closing on the sale is scheduled for March 3, 1995. As part of the sale, it will be necessary to transfer PRMSA's membership in the Caribbean Shipowners Association (CSA) to NPR, Inc. The purpose of this letter is to authorize you to make the necessary conforming changes in the CSA agreement and to give any required notices to the Federal Maritime Commission by noon, Friday, March 3, 1995. We will contact you before then to make sure that all is in order. Thank you for your assistance and cooperation.

Very truly yours,

Mario F. Escudero

Vice President and  
General Counsel,  
NPR, Inc.