HYUNDAI GLOVIS/SALLAUM COOPERATIVE WORKING AGREEMENT

A Cooperative Working Agreement

FMC AGREEMENT NO: 012443-001
(2nd Edition)

EXPIRATION DATE: NONE

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ARTICLE 1: FULL NAME OF AGREEMENT

The full name of this Agreement is the Hyundai Glovis/Sallaum Cooperative Working Agreement (the “Agreement”).

ARTICLE 2: PURPOSE OF AGREEMENT

The purpose of this Agreement is to authorize the parties to agree-on cooperative working arrangements and to charter space on each other’s vessels in connection with the carriage of cargo on terms and conditions agreed-to between the parties in the trades defined in Article 4 of this Agreement, and to authorize the other cooperative activities described herein.

ARTICLE 3: PARTIES TO THE AGREEMENT

The parties to this Agreement are:

(1) HYUNDAI GLOVIS CO. LTD. (“Hyundai Glovis”)
Address: 12-18F Daerung Gangnam Tower, 826-20 Yeoksam-dong, Gangnam-gu, 135-935 Korea

(2) SALLAUM LINES DMCC (“Sallaum”)
Address: Swiss Tower Office 2001, JLT, Dubai, UAE
ARTICLE 4: GEOGRAPHIC SCOPE OF THE AGREEMENT

The scope of this Agreement is transportation of vehicles and other ro-ro cargo from ports on the Atlantic and Gulf Coasts of the United States and the Atlantic Coast of Canada¹ on the one hand and ports in West and South Africa (Senegal-South Africa range) on the other hand. The foregoing geographic scope referred to in this Agreement as "the Trade".

ARTICLE 5: OVERVIEW OF AGREEMENT AUTHORITY

5.1 Vessels.

(a) The parties are authorized to discuss and agree upon the number, size, capacity, speed and other features of the vessels to be operated under this Agreement. The parties shall initially operate two (2) vessels hereunder, with each of the parties providing one (1) of the vessels. The vessel provided by Hyundai Glovis shall have a capacity of approximately 6,000 CEU and the vessel provided by Sallaum shall have a capacity of approximately 4,900 CEU.

(b) The parties are authorized to discuss and agree upon the deployment, scheduling, ports to be called and port rotation of the vessels operated hereunder, and to modify sailing frequencies and itineraries from time to time. Initially, the parties shall alternate sailings of their vessels in the Trade, providing a sailing approximately every twenty (20) to thirty-five (35) days. The

¹ The inclusion of non-U.S. trades in this Agreement does not subject such trades to the U.S. Shipping Act of 1984, as amended, or the jurisdiction of the FMC.
parties are authorized to discuss and agree upon matters relating to the timely and efficient operations of the loops, including remedial measures to

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be taken in the event of failure to provide a sailing, disruption to or delays in the agreed upon schedule, and responsibility for costs arising from such failure and/or remedial measures.

5.2 Provision of Space and Cargo.

(a) Hyundai Glovis shall provide Sallaum with space for a minimum of 1,800 vehicles on each sailing of Hyundai Glovis' vessel in the Trade.

(b) Sallaum shall provide Hyundai Glovis with space for a minimum of 1,800 vehicles on each sailing of Sallaum's vessel in the Trade.

(c) The parties shall discuss and agree on the terms applicable to the use of space, including the amount to be paid for space and the frequency of financial settlements hereunder. The parties are authorized to discuss and agree on the consequences of the failure of a party to provide the space and/or cargo set forth in Articles 5.2(a) and 5.2(b) hereof.

(d) Neither party shall sub-charter space made available to it hereunder to another carrier without the prior consent of the other party. Chartering of Space. (a) Hyundai Glovis shall charter to Sallaum, and Sallaum shall
purchase from Hyundai Glovis, space for a minimum of 2,500 units on each
Glovis sailing in the Trade, up to a maximum of 3,300 units (if the vessel has a
capacity of 6500 RT) or 3,800 RT (if the vessel has a capacity of 7300 RT) on
such terms and conditions as the parties may agree from time to time. Hyundai
Glovis is authorized to charter space in excess of the foregoing maxima to
Sallaum upon request, subject to space availability. The foregoing minimum
shall be reduced based on: (i) cargo Hyundai Glovis secures from non-U.S.
origin(s); (ii) as well as by the quantity of Sallaum cargo tendered for carriage to
destinations other than Benin, Ghana, Nigeria and Togo; and (iii) the quantity of
cargo Hyundai Glovis loads to Lagos, Lome, and Cotonou which, absent the
consent of Sallaum, is subject to a maximum of 100 units. The parties are
authorized to discuss and agree on liquidated damages to be paid for failure to
tender the minimum volume of cargo. The parties are also authorized to
discuss and agree on adjustments to the minimum requirement based on
export restrictions in origin countries and/or import restrictions or other
changes in regulations in the destination countries covered by this Agreement.

(b) Hyundai Glovis shall offer Sallaum a sailing approximately every 20
to 30 days. Sallaum shall request, and Hyundai Glovis shall provide, a sailing
schedule for a two-month period approximately 60 days in advance of the
beginning of such period. The frequency with which a sailing is provided may
be revised based on changes in market conditions. The parties are authorized
to discuss and agree on liquidated damages to be paid for failure to provide a
sailing as specified herein.

2 The minimum shall be 2,000 units on the first three sailings under Amendment No. 1
herein.
(c) It is agreed that Sallaum shall not charter space from any other carrier to transport cargo in the Trade; provided, however, that this Agreement does not restrict Sallaum's ability to introduce or utilize its own tonnage in the Trade.

(d) Sallaum is authorized to charter space to Hyundai Glovis on Sallaum sailings in the trade on an "as needed/as available" basis on such terms and conditions as may be agreed by the parties from time to time.

5.3–2 Terminals and Stevedores.

The parties are authorized to discuss and agree upon arrangements for the use of terminals in connection with the chartering of space hereunder, including entering into exclusive, preferential, or cooperative working arrangements with marine terminal operators and any person relating to marine terminal, stevedoring or other shoreside services.

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Nothing herein, however, shall authorize the parties jointly to operate a marine terminal in the United States.

5.4–3 Separate Identities.

Each Party shall retain its separate identity and shall have fully separate and independent sales, pricing and marketing functions. Each party shall issue its own bills of lading, publish its own tariffs, and negotiate and enter into
its own service contracts. This Agreement does not create and shall not be construed as creating any legal entity or joint liability under the law of any jurisdiction.

5.6–4 Information Exchange.

The parties are authorized to exchange information on any operational matter within the scope of this Agreement and to discuss and reach agreement on any and all administrative and operational functions related thereto such as forecasting, terminal operations, stowage planning, insurance, liability, cargo claims, indemnities, the terms of their respective bills of lading, failure to perform and force majeure.

5.6–5 Further Agreements.

Pursuant to 46 C.F.R. §535.407, any further agreement contemplated herein cannot go into effect unless filed and effective under the Shipping Act of 1984, as amended, except to the extent that such agreement concerns routine operational or administrative matters.

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ARTICLE 6: OFFICIALS OF THE AGREEMENT AND DELEGATION OF AUTHORITY

The following shall have the authority to file this Agreement and any modification hereto and to delegate same:

(a) any authorized officer or official of each party;
(b) legal counsel for each party.

ARTICLE 7: MEMBERSHIP, AND WITHDRAWAL, READMISSION AND EXPULSION

After ninety (90) days, either party hereto may resign upon not less than thirty (30) days' advance written notice to the other party. Membership is limited to the parties. Withdrawal is governed by Article 9.

ARTICLE 8: VOTING

Except as may be otherwise provided herein, all decisions hereunder shall require the agreement of both parties.

ARTICLE 9: DURATION AND TERMINATION OF THE AGREEMENT

This Agreement shall take effect on the date it becomes effective under the Shipping Act of 1984, as amended and shall remain in effect until it is for a minimum of two (2) years from the effective date of Amendment No. 1 hereto. After the initial two-year term, the Agreement shall automatically renew for successive one-year terms unless either provides the other party with written notice of non-renewal not less than 120 days' prior to the expiration of the initial term or the one-year term then in effect, terminated by mutual agreement of the parties or until one of the parties resigns pursuant to Article 7 hereof.