# Table of Contents

1. Full Name of the Agreement ................................................................. 1
2. Purpose of the Agreement ........................................................................ 1
3. Parties to the Agreement ........................................................................ 1
4. Geographic Scope of the Agreement .......................................................... 1
5. Overview of Agreement Authority .............................................................. 1
6. Officials of the Agreement and Delegations of Authority ................................ 4
7. Membership, Withdrawal, Readmission and Expulsion .................................. 4
8. Voting ........................................................................................................ 5
9. Duration and Termination of Agreement ...................................................... 5
10. Applicable Law .......................................................................................... 6
11. Arbitration .................................................................................................. 6
12. Force Majeure ............................................................................................. 7
13. Non-Assignment ......................................................................................... 8
14. Notices ....................................................................................................... 8
15. Enforceability ............................................................................................. 8
16. Counterparts .............................................................................................. 8
17. Transition ................................................................................................... 9
18. Names and Addresses of Parties ................................................................. A1
1. **Full Name of the Agreement.** The full name of this Agreement is the HLAG/NYK/MSC Vessel Sharing Agreement.

2. **Purpose of the Agreement.** The purpose of this Agreement is to permit each of the Parties to achieve efficiencies and economies in their respective services offered in the Trade (as defined in Article 4) covered by this Agreement.

3. **Parties to the Agreement.** The names and addresses of the principal offices of the Parties to this Agreement are set forth in Appendix A hereto.

4. **Geographic Scope of the Agreement.** The geographic scope of this Agreement (the "Trade") shall be the following trades, served via direct, transshipment or intermodal service:

   - (a) the trade between ports on the Atlantic Coast of Florida and in the United States Gulf range (including Puerto Rico) and inland and coastal points served via those ports on the one hand, and ports in Brazil, Argentina, Paraguay, Uruguay, Venezuela, Colombia, the Dominican Republic and Trinidad and Tobago, and inland and coastal points served via those ports, on the other hand; and

   - (b) the trade between ports on the Atlantic Coast of Florida and in the United States Gulf range (including Puerto Rico) and inland and coastal points via such ports on the one hand, and ports in Mexico and inland and coastal points served via such ports on the other hand.

5. **Overview of Agreement Authority.**

   5.1 **Vessel Coordination and Sailings.**

   (a) The Parties are authorized to consult and agree upon the initial and subsequent contribution, deployment and utilization of vessels in the Trade including, without limitation, sailing schedules, the number and character of their sailings at ports in the Trade, port rotations, ports to be served, and type and size of vessels to be utilized. The Parties are authorized to operate a maximum of 12 linehaul vessels, with capacities of up to 8,500 TEUs each excluding breakbulk space, under this Agreement at any one time. Initially, the Parties shall operate one string under this Agreement, utilizing eight (8) vessels of approximately 5,500 TEU capacity, with six (6) such vessels provided by the HLAG-Group, one (1) provided by NYK, and one (1) provided by MSC.
(b) The Parties are authorized to consult and agree upon any and all aspects of feeder operations in the Trade (and are authorized to load or discharge cargo on or from the vessels which they employ in the Trade, regardless of origin or destination), including, without limitation, the contribution, deployment, redeployment, elimination and utilization of feeder vessels, sailing schedules, port rotation, the number, type and size of feeder vessels to be utilized, and the terms and conditions under which the Parties shall share the capacity of feeder vessels.

5.2 Reciprocal Space Chartering.

(a) The Parties are authorized to consult and agree to charter and interchange space to and from each other on their respective vessels (which may be owned or chartered) and/or on vessels on which they have contracted for space, and are authorized to agree on the number of slots and/or space to be chartered and on the terms for said transportation. Initially, the space on vessels operated hereunder shall be allocated as follows: HLAG-Group: 2,924 TEUs/39,182 Mtons; NYK: 488 TEUs/6,539 Mtons; MSC: 488 TEUs/6,539 Mtons. The members of the HLAG Group may allocate their space among themselves as they agree from time to time. The Parties may also buy and sell space from within their respective allocations to one another on an ad hoc basis on such terms and conditions as they may agree from time to time.

(b) As used in this Article, a Party who charters vessel capacity from another Party shall be referred to as “Charterer” and a Party whose vessel capacity is chartered by the other Party for transportation shall be referred to as “Owner.”

(1) On such terms and subject to such limitations as (i) the Parties may agree, or (ii) may be imposed by applicable law, each Party shall accept for transportation and transport any and all containerized cargo and equipment (including empty container equipment) tendered to it by another Party. Equipment includes, but is not limited to, containers owned or leased by the Parties, whether full, partially loaded or empty and other freight service equipment that the Parties may agree upon.

(2) The Parties are authorized to consult and agree on the acceptance and transportation of ro/ro, breakbulk and/or bulk, and other classifications of cargo and equipment under this Agreement.

(3) Each Owner will, as to its vessels, provide, pay for, and submit to the other Party satisfactory evidence of hull and machinery insurance, P&I insurance and evidence of financial responsibility for liability for oil pollution not later than the Effective Date of this Agreement. Each Party further agrees to provide the other with written notice of the removal or cancellation of any such insurance and prompt notice of any change, modification or
non-renewal of such insurance for non-payment of premiums thereon. Until a Party receives such notice, it may rely on the continuing representation of the other Party that it is maintaining the aforesaid insurance.

(4) Each Charterer is authorized to advertise sailings by vessels of each Owner on which Charterer will charter space.

(c) Chartering or subchartering of space in the Trade on vessels operated under this Agreement to non-party vessel operating common carriers is subject to the unanimous consent of the Parties. For avoidance of doubt, the Parties consent to the sub-charter of space by the HLAG-Group to Arpez S.A. and Nobleza Naviera S.A. for the movement of cargo between Argentina and Brazil and Uruguay and Brazil, respectively.

5.3 Efficient Use of Equipment, Terminals, Stevedores, Ports and Suppliers. The Parties are authorized to consult and agree to interchange or establish pools of empty containers, chassis and/or related equipment to provide for the efficient use of such equipment on such terms as they may agree. The Parties are authorized to jointly contract with or coordinate in contracting with stevedores, terminals, ports, inland depots, and suppliers of equipment, land or services, and each Party is authorized to designate another Party to provide such services on the designating Party's behalf. Nothing herein contained shall authorize the Parties to jointly operate a marine terminal in the United States.

5.4 Intentionally left blank.

5.5 Documentation, Data Systems. The Parties are authorized to consult and agree on terms and conditions of joint development, use, implementation, and interchange of documentation, data systems, information and data, other operating, equipment control or similar systems, and computerization and joint communication, including any joint negotiations, leasing or contracting relating thereto.

5.6 Miscellaneous. The Parties are authorized to consult and agree in writing upon such general operational, administrative and accounting matters and other related terms and conditions concerning the implementation of this Agreement as may be necessary or convenient from time to time, including, but not limited to, performance procedures and penalties, procedures for allocating space, forecasting, terminal operations, stowage planning, schedule adjustments, recordkeeping, responsibility for loss or damage, the establishment and operation of individual or joint tonnage centers, the rates, costs and payment procedures between the Parties for any services provided by one Party to another Party, the terms and conditions for adjustments due to the occurrence of force majeure circumstances, insurance, liabilities, claims, indemnification, consequences for delays, and treatment of hazardous and dangerous cargoes.
5.7 Implementing or Interstitial Arrangements. The Parties are authorized to enter into implementing or interstitial arrangements, writings, understandings, procedures or documents within the scope of the authority contained in this Agreement in order to carry out the authority and purpose hereof.

5.8 General. This Agreement is not intended to create a joint service. Each party shall: utilize and maintain its own marketing, pricing and sales organizations; issue its own bills of lading and handle its own claims; be fully responsible for its own expenses and operations; and operate and manage its own vessels.

6. Officials of the Agreement and Delegations of Authority. The following are authorized to subscribe to and file this Agreement, any modification hereof, and any accompanying materials with the Federal Maritime Commission:

(a) Any authorized officer of each of the Parties; and

(b) Legal counsel for each of the Parties.

7. Membership, Withdrawal, Readmission and Expulsion. For purposes of subsections 7.2 through 7.5, HLAG and Libra shall be treated as a single Party.

7.1 Membership is limited to the Parties hereto, except that additional carriers may be admitted or readmitted by unanimous consent of the Parties at that time members of this Agreement and by amendment of this Agreement pursuant to the Shipping Act of 1984.

7.2 If any Party shall breach its obligations under this Agreement and such breach shall have a material adverse effect on another Party, and the Parties each acting in good faith shall fail to resolve their dispute or there shall have been no correction of such breach within 60 days after written notice by the affected Party to the breaching Party detailing such breach, then any non-breaching Party may withdraw from this Agreement effective upon at least 10 days' written notice to the other Party to become effective at the end of the aforesaid 60-day period.

7.3 If any Party shall give notice to the other Party that any government or agency thereof has imposed any restriction or failed to grant or has withdrawn any required approval, and such restriction, or the absence of such approval, would have a material adverse effect upon a Party's obligations or performance under this Agreement and such restriction or required approval is not removed or obtained within 60 days thereafter, the notifying Party may withdraw from this Agreement upon at least 10 days' written notice.
17. Transition.

17.1 Effective April 1, 2018 (the “Transition Date”), the container liner operations of Kawasaki Kisen Kaisha, Ltd.; Mitsui O.S.K. Lines, Ltd.; and Nippon Yusen Kaisha (each individually a “3J Line” and collectively the “3J Lines”) shall be combined into a new company known as Ocean Network Express Pte. Ltd. (“ONE”). In light of the foregoing, the Parties hereto agree as follows:

(a) Effective as of the Transition Date, this Agreement is hereby amended to add ONE as a Party.

(b) Subject to subparagraph (c) below, effective as of the Transition Date, Nippon Yusen Kaisha (“NYK”) hereby transfers and assigns all its rights, obligations and liabilities under the Agreement to ONE and, subject to subparagraph (c) below, this Agreement shall automatically be terminated vis-a-vis and cease to apply to and bind NYK, and with the same terms and conditions, automatically be effectuated to apply to and bind ONE. ONE hereby accepts above effectuation the transfer and assignment of, and agrees to assume, all of the rights, obligations and liabilities of NYK under the Agreement effective as of the Transition Date. The other Parties to the Agreement hereby consent to the herein described transfer and assignment.

(c) Notwithstanding subparagraph (b) above, NYK shall remain liable to the other Parties to the Agreement for its obligations under the Agreement with respect to the period prior to the Transition Date, as well as for any obligations arising out of or in connection with voyage legs which began prior to the Transition Date but which will not be completed until after the Transition Date and any cargo movements thereon. In this regard, it is understood and agreed by all Parties that ONE shall be responsible only for those obligations arising out of or in connection with voyage legs and/or cargo movements being performed by it, and shall not be responsible for voyage legs and/or cargo movements performed by NYK. The obligations of NYK under this subparagraph (c) shall survive the termination of the membership of NYK in this Agreement.

(d) Subject to the last sentence of subparagraph (c) above, effective as of the Transition Date, the Agreement is hereby amended to delete NYK as a Party; provided, however, that notwithstanding said deletion, NYK shall remain a Party to this Agreement for purposes of completing voyage legs and for fulfilling all obligations arising out of or in connection with such voyage legs which began prior to the Transition Date but which will not be completed until after the Transition Date and any cargo movements thereon.
c) Prior to the Transition Date, ONE is authorized to attend and participate in all decisions under this Agreement. Notwithstanding the foregoing, ONE shall have no voting rights under the Agreement until after the Transition Date. Notwithstanding ONE's participation in discussions under the Agreement prior to the Transition Date, no antitrust immunity shall be conferred upon ONE for discussions that occur prior to the Transition Date.

d) Effective as of the Transition Date, all references in this Agreement to NYK shall be read as references to ONE.

(g) Notwithstanding anything to the contrary in this Agreement, the Parties agree that this Agreement, as amended by Amendment No. 21 (adding this Article 17) shall not be implemented prior to the receipt of any required regulatory approvals.
APPENDIX A

Names and Addresses of Parties

1. Companhia Libra de Navegaes (Libra)
   Alameda Rio Negro, 585, 5° andar, conjuntos 51 e 52, Alphaville, Barueri;
   Sao Paulo, Brazil.

2. Hapag-Lloyd AG ("HLAG")
   Ballindam 25
   20095 Hamburg, Germany

   HLAG and Libra are referred to collectively in the Agreement as the "HLAG Group."

3. Nippon Yusen Kaisha ("NYK")
   Yusen Building
   3-2, Marunouchi 2-Chome
   Chiyoda-ku, Tokyo 100-91
   Japan

4. MSC Mediterraneanean Shipping Company SA
   12-14 Chemin Rieu
   1208 Geneva
   Switzerland

4. Ocean Network Express Pte. Ltd.
   7 Straits View
   #16-01 Marina One East Tower
   Singapore 018936